



Employee Benefit Services and Consulting

*We invite you to attend*

**“The Affordable Care Act: An Update for Employers”**

*Topics will include:*

- What do I need to do now?**
- What changes will affect my plan?**
- What should I plan for in 2011 and beyond?**
- What will I hear more about this year?**
- What significant issues have still not been clarified?**
- What else is going to happen in the coming years?**
- What’s happening on the state level?**

*Presented by Robert Noonan, Esq.  
of Robert Noonan & Associates*

Wednesday, March 2nd, 2011

At

The Holiday Inn  
201 Washington Ave.  
North Haven, CT 06473

8:00 a.m. Registration & Continental Breakfast

Seminar 8:30 a.m. – 10:00 a.m.

Kindly RSVP to [dan@gbac.com](mailto:dan@gbac.com) by February 23rd, 2011

*Should you have specific questions or topics you wish addressed,  
please let us know along with your RSVP.  
We will do our best to incorporate your concerns in the presentation.*